

Using Visual Systems To Manage Your Plant: Includes Tour

PLANT TOUR
ON DAY 2!

Learn the steps of this powerful methodology – based on 5S principles – for removing waste and conducting a thorough and sustainable transformation.

What You Can Expect From This Seminar

If you walk through your manufacturing facility and do not immediately “see” the flow of the products, the flow of the operations, the flow of the people, and the flow of the information, your facility is not running properly!

A cluttered, dirty, disorganized workplace is a breeding ground for waste! Unless your workplace has the critical information your employees need – in a format that is easily understood and located at the point of use – your plant will suffer from confusion, frustration, and errors as well as rework and downtime.

This seminar goes beyond “cleaning” the workplace. It demonstrates management’s role in creating the standards to support a visual system, a culture for sustaining continuous improvements – and then using them as a foundation for a lean enterprise.

– **Brett L. Balkema, Seminar Leader**

Seminar Content

- Introduction
- The hidden costs of chaos
- Waste defined
 - 7 types of waste in manufacturing
 - Causes of waste
 - Value added vs. non-value added
 - Determining value
- Lean manufacturing: a waste-elimination strategy
 - The tools of lean
 - The mistake of “cherry picking”
 - The role of 5S: visual organization/visual control
- Creating a lean environment
 - Mastery will not make you lean
 - Make the cultural shift
 - People first, machines second
- Implementation approach
 - People are the key
 - Where you will find the time
 - Project leadership: the implementation infrastructure
 - Team selection
 - The “gated” approach
 - Reasons for failure
- Getting started
 - Documenting the “current state”
 - Selecting your implementation metrics
- 5S: visual organization/visual control (the steps)
 - S1: Sort (get rid of the stuff)
 - S2: Shine (clean it up and make it safe)
 - S3: Set in order (get the flow)
 - S4: Standardize and control (give workplace items a permanent home and control through visual information)
 - S5: Sustain (keep what you have done and spread throughout)
- Implementation planning
 - What approach will you take?
 - How fast (or slow) should you go?
 - Logistics for a successful implementation
 - Implementation Q&A

Who Should Attend

Middle managers, plant managers, production teams, supervisors, training managers/trainers, and VPs/operations, and associates.

How To Get the Most From This Seminar

Write down your objective before you arrive. Know what you plan to do when you return to your plant.

About the Seminar Leader:

Brett L. Balkema is an expert in visual systems and helps companies transform their production floor through visual workplace implementations. Balkema has held a range of positions at Fleet Engineers, a heavy-metal stamping company in Michigan, where he implemented many improvement methods, including a visual workplace implementation and kanban systems. With 24 years of experience in manufacturing, Balkema has held positions in accounting, first-line supervision, purchasing, inventory management, and production management.